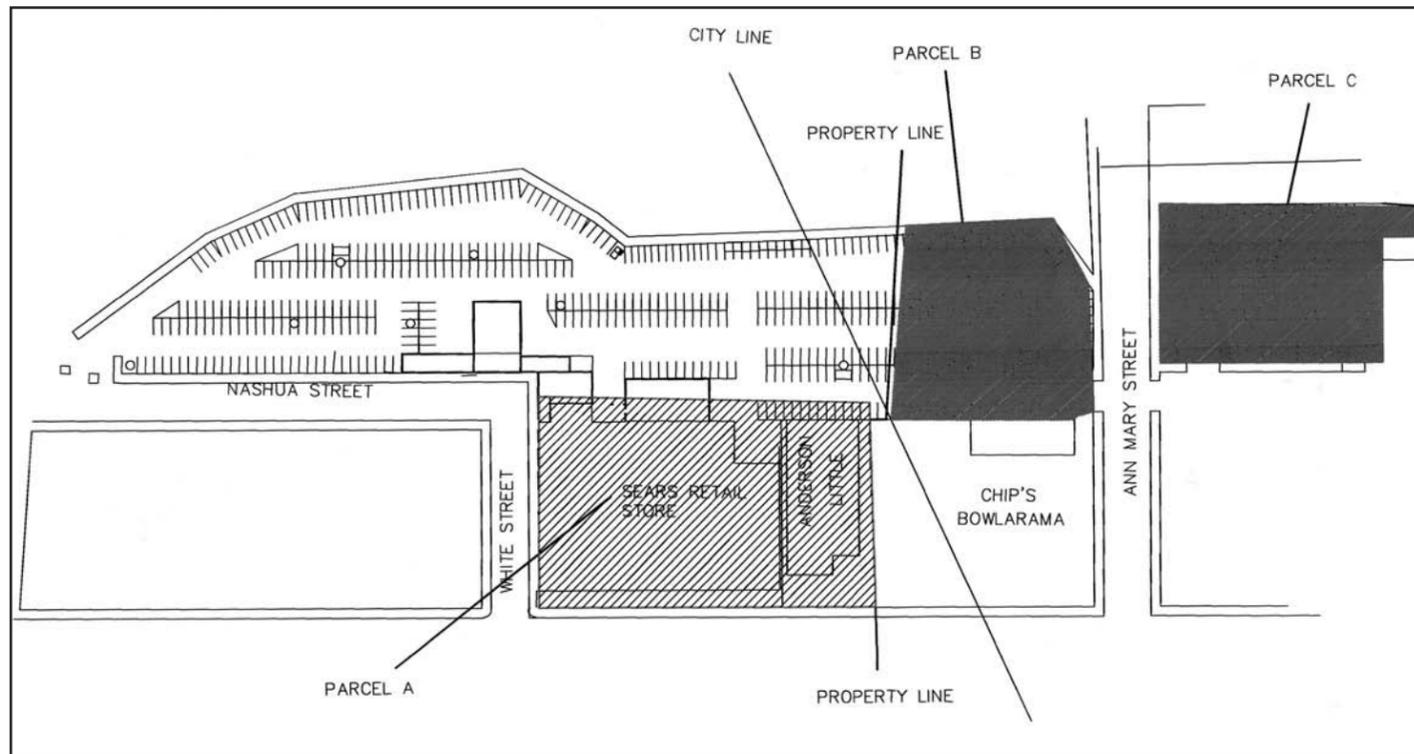


The Miriam Hospital Property Holdings

The Miriam Hospital is in the process of finalizing an agreement with a private developer involving the former Sears store on North Main Street. Within six months after the agreement is signed, the new owner will start demolishing or renovating the property to make way for new development. The hospital will still own most of the

parking lot behind the store and we will also gain over 200 additional parking spaces behind the Gold's Gym on North Main Street.



PARCEL A = Former Sears and Anderson Little buildings, owned by TMH, that will be swapped with **PARCELS B&C**. A private developer will be renovating or building new retail space.

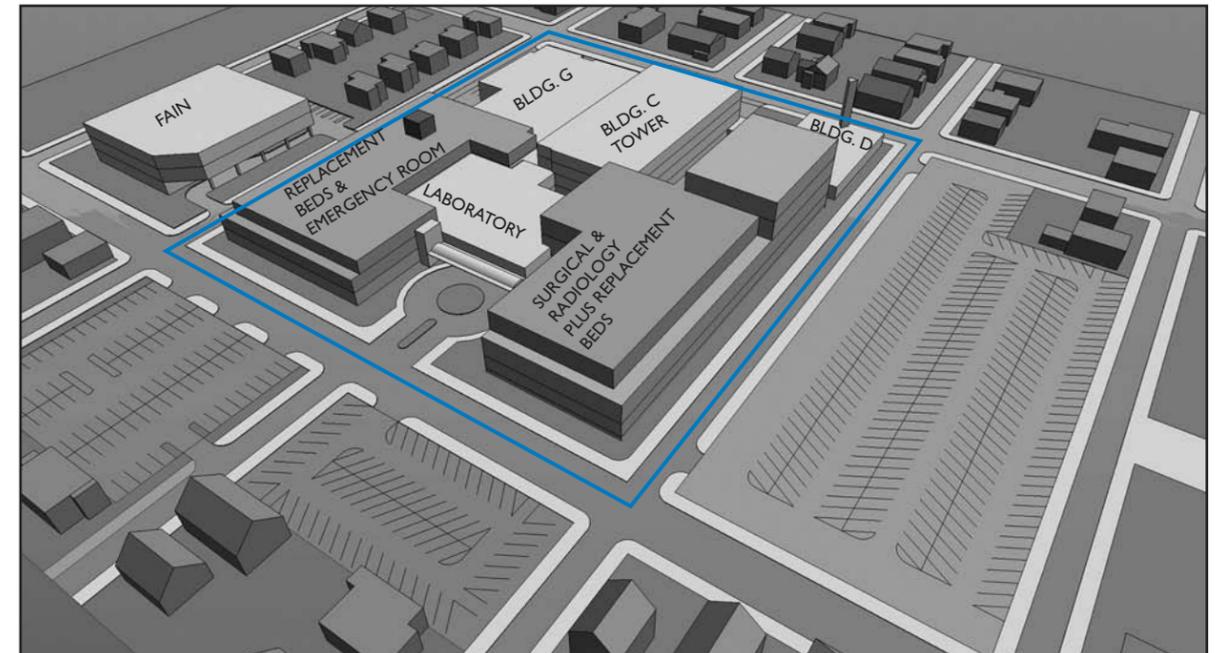
PARCELS B&C = Land owned by NMS Associates, LLC that will be swapped with **PARCEL A** for additional employee parking.

New Building, Same Footprint

This drawing shows the location of the new building we have been talking about. As you can see, we will not be building in the parking lots or outside our existing campus.

In response to the Community concerns, modifications have been made to the TMH building plans. This massing sketch shows a single floor of beds above the Surgery and Radiology floors, and the replacement of the Administration and B buildings. This final phase of construction will

replace the ER and provide 2 floors of replacement inpatient beds. The design of the buildings will work together to create a unified, organized look to the campus, eliminating some of the oldest and least attractive buildings on the site. There will be a community-sensitive approach to the architectural design and the site work and landscaping. These designs have been developed with a series of meetings and presentations including the community, city officials and hospital administration.



All options are within blue line. We will not build in our parking lots or outside our existing campus.

Services Moved or Moving Off TMH's Main Campus

The Miriam Hospital has moved, or is scheduled to move, many programs and services off our main campus. We are also consolidating other services in locations off campus. Here are some examples:

1. Outpatient Radiology: Moving to Shaws Plaza in 2004.
2. Lifespan Laboratories (for outpatient services): Moving to Shaws Plaza in 2004.
3. Pre-Admissions Testing: Moving to Shaws Plaza in 2004.
4. Diabetes and Weight Management Research: Moving to Richmond Street in 2004.

5. Outpatient Cardiology and Rehab: Moving to Shaws Plaza in 2004.
6. Behavioral Medicine (clinical and research): Moved to the Coro Center in the Jewelry District.
7. The bulk of Human Resources moved to Coro.
8. The bulk of Information Technology moved to Coro.
9. The bulk of Marketing and Communications moved to Coro.
10. The bulk of Development - Donor Relations moved to Coro.