ANNUAL REPORT
FISCAL YEAR 2018
LIFESPAN
SHARED VALUES

**Compassion**
Delivering care and comfort with empathy and kindness.

**Accountability**
Taking ownership of actions and consequences.

**Respect**
Placing the highest value on every individual’s well-being, regardless of personal and professional differences.

**Excellence**
Always providing safe, high-quality, innovative care and service.
It’s our pleasure to share with you the Lifespan annual report for fiscal year 2018.

Its pages illustrate the myriad ways we deliver superlative care, whether in the operating room, at the bedside, at a Lifespan Physician Group practice or a Lifespan Lab. The numerous institutional and professional distinctions detailed here evidence that quality.

As a major academic medical center, we help shape the future by educating and mentoring the next wave of highly skilled physicians and supporting groundbreaking research that is funded by multimillion dollar grants.

We are honored to serve the community in ways that reach far beyond the walls of our hospitals and affiliated services. To mention just a few:

- We welcome young people to gain work experience by participating in Project Search, Year Up Providence, and our summer youth employment program. In many cases, we recruit these interns to join the Lifespan team at the completion of their training.
- In addition to substantial uncompensated medical care, Lifespan and its affiliate hospitals give financial and in-kind support to projects, events, and programs that align with our mission of improving the health of people in the communities we serve.
- Our employee members of Team Lifespan participate in numerous fundraising road races, walks, and other volunteer efforts that benefit the wider community.
- Through Lifespan Community Health Institute, we offer hundreds of programs, events, and community service activities with the goal of helping residents in Rhode Island and beyond achieve their full health potential.
Beyond the care we provide to our communities, Lifespan has a substantial impact on the economic health of Rhode Island. A study by the Association of American Medical Colleges spotlighted the role of The Warren Alpert Medical School of Brown University and its affiliated teaching hospitals as a vital driver of the state’s economy. The study estimated the impact last year at 26,449 jobs across the state, providing $1.83 billion in labor income, and spurring $2.6 billion in direct and secondary economic contributions.

We are proud to employ more than 15,000 talented, compassionate, and devoted individuals who live and work by our shared CARE values: compassion, accountability, respect, and excellence. Supported by our superior doctors, nurses and other clinicians who strive daily to achieve our mission of Delivering health with care. Our profound thanks go to each of them, and to you, the neighbors we serve.

Sincerely,

Timothy J. Babineau, MD
President and Chief Executive Officer
Lifespan

Lawrence A. Aubin, Sr.
Chairman
Lifespan Board of Directors
# LIFESPAN HEALTH CARE SYSTEM
## FISCAL YEAR 2018

### LIFESPAN

#### Financial Performance

<table>
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### Statistical digest

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<td>Patient discharges</td>
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<td>Outpatient visits</td>
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<td>Outpatient surgeries</td>
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<td>Inpatient surgeries</td>
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<td>Home health care visits</td>
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### Net cost of charity care and other community benefits

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### RHODE ISLAND HOSPITAL/HASBRO CHILDREN’S HOSPITAL

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<td>Home health care visits</td>
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<td>Net patient service revenue</td>
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### THE MIRIAM HOSPITAL

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### EMMA PENDLETON BRADLEY HOSPITAL

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### NEWPORT HOSPITAL

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<td>Births</td>
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<td>Inpatient surgeries</td>
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### GATEWAY HEALTHCARE

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<td>(5,443)</td>
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(\$’s in thousands)

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Subsidized health services 9,570
Community health improvement services and community benefit operations 1,023
Unreimbursed Medicaid costs 43,132
Total cost of charity care and other community benefits 135,770

Subsidized health services 2,203
Community health improvement services and community benefit operations 352
Unreimbursed Medicaid costs 3,569
Total cost of charity care and other community benefits 7,778

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -

Subsidized health services -
Community health improvement services and community benefit operations -
Unreimbursed Medicaid costs -
Total cost of charity care and other community benefits -
15,674
EMPLOYEES

1,165
LICENSED BEDS

62,368
PATIENT DISCHARGES

25,458
OUTPATIENT SURGERIES

257,281
EMERGENCY DEPARTMENT VISITS

794,539
OUTPATIENT VISITS

15,750
INPATIENT SURGERIES

2018 STATISTICAL DIGEST
Lifespan’s core priorities will continue to focus on advancing our commitment to improving the health and well-being of the people of Rhode Island and southeastern Massachusetts.

**CORE PRIORITIES**

**ADVANCING ACADEMICS & RESEARCH**
Advance clinical operations to train the next generation of clinicians and advance research and the science of medicine

**PHILANTHROPY**
Enhance charitable contributions to Lifespan to advance the mission and vision of the organization

**QUALITY AND SAFETY**
Achieve and maintain top decile performance in quality, safety, and patient experience

**PHYSICIAN PARTNERSHIP**
Achieve outstanding collaboration with our aligned physician partners

**WORKFORCE**
Recruit, retain, and engage top talent that are aligned with our shared values to provide an extraordinary patient experience

**COST**
Continue to work to reduce overall cost of care

**VALUE-BASED CARE**
Continually improve quality and control cost to drive the value imperative

**COMMITMENT TO THE COMMUNITY**
Enhance corporate visibility, improve the health and wellness of the communities we serve, and will continue to be a cherished community asset

Lauryn Breen, RN
With an eye to the future, Lifespan is focused on accelerating strategies to create capacity for targeted growth, reduce the cost structure, deliver academic excellence and establish an integrated system of care.
We strive to expand and improve the range of care we provide and the cutting-edge technology we use to support our patients’ health.

Dragan J. Golijanin, MD
CLINICAL SERVICES

- **Lifespan Rehabilitation Services** expanded to Lincoln.
- **Lifespan Physician Group** and the **Women’s Medicine Collaborative** added offices for obstetrics and gynecology and women’s imaging at 148 West River Street in Providence.
- **Lifespan** introduced the **Concussion Care Center** for adults and children.
- The Miriam Hospital opened an **Ostomy Center** to provide compassionate care for patients confronting the physical and emotional challenges of managing an ostomy.
- The **Miriam Hospital’s emergency department** established a clinical decision unit to alleviate overcrowding in the ED and the hospital, serving patients expected to stay less than 24 hours.
- Newport Hospital’s **partial hospitalization program** added a track devoted to patients with coexisting substance use and mental health disorders.
- The **department of physical medicine and rehabilitation** was created at Rhode Island Hospital, with Alexios Carayannopoulos, DO, MPH, an interventional physiatrist, as its chief.
- The **Lifespan Cancer Institute** opened the **Sickle Cell Multidisciplinary Clinic** at Rhode Island Hospital. The clinic gives patients a medical home, helping reduce emergency department visits and inpatient admissions.
- Bradley Hospital expanded its residential program from five houses to seven, adding **Compass House** for adolescent girls and The Bradley Center, which provides services for adolescents dealing with substance use.
- Bradley Hospital opened the **Verrecchia Clinic for Autism and Developmental Disabilities** for children who have behavioral or emotional challenges along with a developmental condition such as autism or intellectual disability.
- The Miriam Hospital adopted **ExpressCare**, a service that provides round-the-clock access to expert adult and pediatric critical care transport teams to transfer patients between hospitals in a state-of-the-art ambulance.
- Bradley Hospital established the **co-occurring disorders program**, an intensive outpatient service that provides care to adolescents who are struggling with a wide variety of mental health and substance use issues.

Mary Cabral, NP, and Erin DellaGrotta, BSN. Ostomy Clinic, The Miriam Hospital

Newport Hospital Partial Hospitalization Program: Philip J. Schmitt, MD, Psychiatrist; Jon E. Brett, PhD, Psychologist; Jennifer Fletcher, Social Worker; Christine Forte, LICSW, Clinical Social Worker; Jackie Henderson, Recreational Therapist; Susan Pratt, Clinical Social Worker
Lifespan Physician Group, the largest multispecialty practice in Rhode Island, continues to grow. As of November, the practice had 1,020 employees, of which 711 are providers — 475 MDs, 110 PhDs, and 126 advanced practice providers.

Lifespan Physician Group aligns Lifespan hospitals and their affiliated physicians to support our academic mission and provide outstanding value-based and innovative care.

In fiscal 2018, LPG:
- Added primary care locations in Cranston and Warwick.
- Opened a neurosurgery office in East Greenwich.
- Established a gastroenterology program.
- Expanded walk-in care to offer all-day, evening, and Saturday hours for “quick sick” visits by established patients at Newport LPG primary care practices.
Deep Brain Stimulation. Wael F. Asaad, MD, PhD, Neurosurgery, Rhode Island Hospital

Lifestyle Medicine. Camilla Moore, DC, Chiropractor

Pediatric Neurosurgery. Petra M. Klinge, MD, Hasbro Children’s Hospital

Lifespan Physician Group Rheumatology. Patricia Soscia, MD
PATIENT SAFETY AND QUALITY OF CARE

Lifespan aims to provide the highest quality care while working efficiently and safely.

Our teams:

• Continued the deployment of Lean and Six Sigma tools and training, achieving one black belt, five green belts, two silver belts, and 75 yellow belts.

• Facilitated the implementation of the Lifespan-wide telemetry policy to reduce inappropriate use.

• Implemented daily safety briefings at Rhode Island Hospital and The Miriam Hospital.

• Completed The Joint Commission Targeted Solutions Tool Training for improving handoff communication.

• Participated in the Agency for Healthcare Research and Quality’s Culture of Safety Survey at Lifespan.

• Developed a SharePoint data model for 2019 Accountable Care Organization data submission, ensuring coordination, efficiency, and reliability of data.

• Standardized hospital-acquired condition reviews.

In December 2017, Lifespan and GE Healthcare announced a commitment to increase capacity within the Lifespan system while reducing the cost of care. The agreement targets $182 million in organizational efficiencies for Lifespan over the course of six years. The first year already has yielded successes and improvements in processes.
Awards from the National Institutes of Health (NIH) and other sources, totaling more than $84 million, support our pioneering academic and clinical research. Some highlights:
• A research team at Hasbro Children’s Hospital received a $1.8 million grant from the NIH to study the effects of environmental exposures on the health and development of children.

• Researchers at Rhode Island Hospital and The Miriam Hospital won a $9.4 million federal grant to explore new treatments to combat antibiotic-resistant bacteria, an urgent public health concern. The NIH grant established a Center of Biomedical Research Excellence (COBRE) called the Center for Antimicrobial Resistance and Therapeutic Discovery.

• Rhode Island Hospital received an $8.8 million grant from the National Heart, Lung, and Blood Institute to develop a community-based pediatric asthma care program.

• NIH awarded The Miriam Hospital $215,157 to study an innovative opioid addiction treatment program that serves prisoners in the Rhode Island correctional system.

• The Pediatric Anxiety Research Center at the Bradley/Hasbro Children's Research Center received a $3.4 million award from the Patient-Centered Outcomes Research Institute to compare patient-centered (in-home) and provider-centered (in-office) outpatient treatment for children with anxiety and obsessive-compulsive disorder.

• NIH awarded The Miriam Hospital a $9.1 million grant to continue initiatives at its Providence/Boston Center for AIDS Research, a collaboration between Lifespan, Brown University, and Boston University/Boston Medical Center.

• The Miriam Hospital received a $2.5 million federal grant to partner with Project Weber/RENEW and the Rhode Island Public Health Institute to improve substance use and mental health treatment for gay and bisexual men.

• The Bradley Hasbro Children’s Research Center bucked the trend of declining federal research funding. In fiscal year 2018, the center saw a 5 percent year-over-year increase in federal funding, garnering $25.4 million to support 17 new, multi-year projects.

• Lifespan Cancer Institute is among six cancer programs nationwide studying whether patients who electronically report their symptoms have fewer hospitalizations following surgery or chemotherapy.

• Hasbro Children’s Hospital physician Mark Zonfrillo, MD, helped author a study that examined the rising cost of non-fatal injuries in the United States — estimated at $1.9 trillion in 2013. The study recommends risk factors that should be addressed to reduce these injuries.

• Leaders of Lifespan and Lifespan Cardiovascular Institute signed an agreement with a delegation from Huazhong University of Science and Technology’s Tongji Medical College and Union Hospital in Wuhan, China. The pact establishes an exchange program centered on cardiovascular research, cardiology, echocardiography, and cardiovascular surgery.
**MILESTONES**

- October 1, 2018, marked 150 years since the doors of Rhode Island Hospital officially opened to patients. On October 6, 1868, John Sutherland, a 59-year-old shoemaker, was the first patient to be admitted.

- A robot-assisted simple prostatectomy was performed for the first time in the region by Gyan Pareek, MD, co-director of the Minimally Invasive Urology Institute and director of the Kidney Stone Center at The Miriam Hospital.

- On May 29, 2018, the Lifespan Cardiovascular Institute’s Valve and Structural Heart Program completed its 500th transcatheter aortic valve replacement.

- Public health experts from around the country gathered at Brown University September 27 to mark the 20th anniversary of the Providence/Boston Center for AIDS Research based at The Miriam Hospital.

- Lifespan Physician Group surpassed the milestone of 1,000 employees. As of November, the practice had 1,020 employees, of which 711 are providers – 475 MDs, 110 PhDs, and 126 advanced practice providers.

- Jason Rafferty, MD, a psychiatrist and pediatrician who runs gender diverse and transgender clinics for Hasbro Children’s Hospital and Thundermist, was lead author of a new policy statement from the American Academy of Pediatrics on supportive medical care for transgender and gender-diverse youth.

- W. Scott Walker, MD, a gynecologist with the Lifespan Physician Group and director of Minimally Invasive Gynecology Services, performed his 1,000th robotic surgery, making him the 11th highest-volume gynecologic robotic surgeon in the nation.
In May, a team of physicians and nurses at Hasbro Children’s Hospital performed a life-changing spina bifida repair on a fetus in his mother’s womb, a first for Rhode Island. In July, Emily and Brian Hess of Attleboro welcomed their fourth son, Selwyn. Members of the team included Dr. François Luks, pediatric surgeon-in-chief; Dr. Petra Klinge, director of the pediatric neurosurgery division; Dr. Konstantina Svokos and Dr. Elizabeth J. Renaud, pediatric surgeons; Dr. Denis Snegovskikh, an obstetric anesthesiologist; and from Women & Infants Hospital, Dr. Stephen Carr, a fetal medicine specialist.
**DISTINCTIONS**

- IBM Watson Health included Rhode Island Hospital on the list of [50 Top Cardiovascular Hospitals for 2018 and for 2019](#), the fifth time the distinction was received.

- The cardiac and pulmonary rehabilitation programs of Newport Hospital’s [Vanderbilt Rehabilitation Center](#) outpatient program won national certification from the American Association of Cardiovascular and Pulmonary Rehabilitation.

- The three eligible Lifespan affiliates — Rhode Island, The Miriam, and Newport hospitals — were among fewer than 1,000 hospitals nationwide awarded an A in the [Leapfrog Hospital Safety Grades](#) in October 2017 and April 2018.

- Healthgrades, an online resource for information about physicians and hospitals across the nation, honored Rhode Island and The Miriam hospitals as recipients of the [2018 Distinguished Hospital Award for Clinical Excellence](#), joining 248 other hospitals across the country.

- The nurses in the [Cardiothoracic Intensive Care unit](#) at Rhode Island Hospital were recognized for their excellence in care and outcomes. The unit received the Silver Beacon designation from the American Association of Critical-Care Nurses for the third time.

- For the second time, Lifespan’s four hospitals—Rhode Island, The Miriam, Bradley, and Newport—achieved Top Performer status on the [Healthcare Equality Index (HEI)](#), a national benchmark of hospitals’ policies and practices related to equitable and inclusive treatment of their LGBTQ patients, visitors and employees.

- The Miriam Hospital was ranked first in the Providence metropolitan area in [U.S. News & World Report’s 2018-19 Best Hospital rankings](#).

- [Providence Business News](#) named Lifespan to its 2018 list of 34 [healthiest employers in Rhode Island](#). The honor is awarded for encouraging healthy habits in employees and general workplace wellness.

- Rhode Island, The Miriam, and Newport hospitals were recognized for their excellence in stroke care. The American Heart Association/American Stroke Association honored all three hospitals as recipients of their [Get With The Guidelines-Stroke Achievement Award](#) with additional distinctions.

- The Miriam Hospital was again named a [Blue Distinction Center for Knee and Hip Replacement](#) by Blue Cross Blue Shield of Rhode Island for its Total Joint Center. The Total Joint Center also earned The Joint Commission’s Gold Seal for advanced certification of hip and knee replacement, and was ranked “Best in Rhode Island” for total joint replacement by CareChex, a national nonprofit.

- Newport Hospital earned designation as a [Baby-Friendly hospital](#) for the fourth consecutive time. The Baby-Friendly Hospital Initiative was launched by the World Health Organization and UNICEF in 1991 to encourage practices that protect, promote, and support breastfeeding.
• Blue Cross Blue Shield of Rhode Island designated The Miriam Hospital a **Blue Distinction Center+ for bariatric surgery** for its expertise and cost efficiency in delivering specialty care.

• As part of the **Lifespan Cancer Institute Breast Center**, Newport Hospital received a **three-year full accreditation** from the National Accreditation Program for Breast Centers from the American College of Surgeons (ACOS). A renewal for the LCI breast center, it was the first time the Newport Hospital breast health center was included in the ACOS survey process.

• Blue Cross Blue Shield of Rhode Island certified Lifespan Physician Group Inc. Psychiatry & Behavioral Health Services as an **LGBTQ Safe Zone** provider. The practice was recognized for offering safe, affirming, and inclusive care to the LGBTQ community.

• Blue Cross Blue Shield of Rhode Island named Newport Hospital a **Blue Distinction Center for knee and hip replacement**.

• The Miriam Hospital’s **Newly Licensed Nurse Residency Program** received accreditation with distinction as a practice transition program by the American Nurses Credentialing Center.

• A team from **Gateway Healthcare** received the **2018 Barnet Fain Quality Award**. The team was recognized for outstanding work on the Gateway Med-Certified Program, collaborating with colleagues across Lifespan to foster safe medication processes. It’s the first time a Gateway team has been selected for this prestigious award.
PHYSICIAN/NURSE/RESEARCHER
AWARDS & DISTINCTIONS

- The American Health Council appointed Ruth Dapaah-Afriyie, PharmD, BPharm, to its Industry Board. She is the senior clinical pharmacist specialist at Lifespan Pharmacy Ambulatory Care Services.

- Margaret M. Van Bree, MHA, DrPH, president of Rhode Island Hospital and Hasbro Children’s Hospital, was among a group of women recognized by the Ronald McDonald House of Providence as community leaders. At the tenth annual ceremony, Dr. Van Bree received the Women’s Leadership Award in the field of health care.

- Lori Mayer, RN, a nurse in the pediatric intensive care unit at Hasbro Children’s Hospital, received Lifespan’s first CARE Person of the Year Award.

- Jason Shapiro, MD, a Hasbro Children’s Hospital physician, was named a 2018 Rising Healthcare Leader by the New England chapter of the Crohn’s and Colitis Foundation. He was recognized for his work on pediatric irritable bowel disease.

- The Rhode Island Public Health Association awarded Carol Lewis, MD, a Meritorious Program Award for founding the Refugee Health Clinic at Hasbro Children’s Hospital.

- Patricia Flanagan, MD, chief of clinical affairs and director of the Teens with Tots Program at Hasbro Children’s Hospital, was honored by the Rhode Island Hospital Medical Staff Association with the inaugural Service to the Community Award.

- Becker’s Hospital Review named Timothy J. Babineau, MD, to the 2018 list of “hospital and health system physician leaders to know.”

- The Rhode Island chapter of the American College of Physicians awarded the Milton Hamolsky Lifetime Achievement Award to Brian Ott, MD, director of the Alzheimer’s Disease and Memory Disorders Center at Rhode Island Hospital.

- John J. Cronan, MD, radiologist-in-chief at Rhode Island Hospital and The Miriam Hospital, was awarded the Howard M. Pollack Medal by the Society of Abdominal Radiology March 7 during its annual meeting in Scottsdale, Arizona.

- Penelope Dennehy, MD, director of the Pediatric Infectious Diseases division at Hasbro Children’s Hospital, received the 2017 Hamolsky Outstanding Physician Award from the medical staff at Rhode Island Hospital.

- Rena Wing, PhD, director of The Miriam Hospital’s Weight Control and Diabetes research center and professor of psychiatry and human behavior at The Warren Alpert Medical School of Brown University, was presented a 2018 Distinguished Research Achievement Award by the university.

- Cathy E. Duquette, PhD, RN, executive vice president of nursing affairs, was named to the Becker’s Hospital Review 2018 list of “50 experts leading the field of patient safety.”
• **Ilse Jenouri**, MD, medical director of the emergency department, was named the 2018 Charles C.J. Carpenter, MD, Outstanding Physician of the Year at The Miriam Hospital.

• Anesthesiologist **Fred Rotenberg**, MD, was presented the 2018 Riesman Family Excellence in Teaching Award, which recognizes a Miriam Hospital physician who teaches at The Warren Alpert Medical School of Brown University. He is a clinical assistant professor of surgery (anesthesiology).

• **Robert Patterson**, MD, a vascular surgeon affiliated with The Miriam Hospital and a clinical professor of surgery at The Warren Alpert Medical School of Brown University, received the 2018 Charles “Bud” Kahn, MD, Lifetime Leadership Award.

• **Kimberle Chapin**, MD, received the Award for Research in Clinical Microbiology from the American Society for Microbiology. She is director of microbiology and infectious disease molecular diagnostics at Lifespan and a professor of pathology and medicine at The Warren Alpert Medical School of Brown University.

• **Megan L. Ranney**, MD, received the 2018 Bruce M. Selya Award for Excellence in Research.

• Rhode Island Medical Imaging radiologist **Ryan McTaggart**, MD, received Rhode Island Hospital’s Service to Community Award on World Stroke Day for his leadership and contribution to humanitarian services. Dr. McTaggart’s stroke care program is a leader in life-saving outcomes.

• **Timothy J. Babineau**, MD, president and CEO of Lifespan Corporation, received the Corporate Citizenship award at the Providence Business News Business Excellence Awards November 7, 2018.

• Clinical nurse specialist **Katie Cherenza**, nurse practitioner **Kathy Ribeiro**, and chief of nursing anesthesia **Paul Carvalho** were among those recognized in Rhode Island Monthly magazine’s 2018 Excellence in Nursing Awards edition.

• **Josiah “Jody” Rich**, MD, an infectious disease physician and director of the Center for Prisoner Health and Human Rights at The Miriam Hospital, was elected to the 2018 class of the National Academy of Medicine, considered one of the highest honors in the fields of health and medicine.

• **Pamela High**, MD received the American Academy of Pediatrics’ C. Anderson Aldrich Award in Child Development for her contributions to the field. She directs the division of developmental-behavioral pediatrics at Hasbro Children’s Hospital, and is program director for the developmental-behavioral pediatrics program and the Rhode Island Leadership Education in Neurodevelopmental Disabilities program at The Warren Alpert Medical School of Brown University and Rhode Island Hospital.
LIFESPAN IN THE COMMUNITY

Lifespan’s commitment to be a caring and supportive neighbor drives our outreach to the wider community.

- The heartwarming Good Night Lights ritual at Hasbro Children’s Hospital marked its third anniversary in December. NBC’s Today show and Cheerios honored its creator, Hasbro Children’s volunteer Steve Brosnihan, with a Goodness Grant and sent a camera crew to document the tradition.

- During the annual Season of Giving, initiatives such as food and toy drives, collections of warm outerwear, and the gingerbread house kit sale were organized to brighten the holidays for our neighbors in need. A new collaboration with Ocean State Job Lot in November 2018 yielded 50,000 pounds of food to supply pantries.

- The Lifespan Community Health Institute expanded its Connect for Health program to serve patients of Rhode Island Hospital’s Center for Primary Care in addition to patients and families of the primary care clinic at Hasbro Children’s Hospital. The program links patients to the basic resources they need to be healthy.

- The Cranston Police Department and the Lawrence A. Aubin, Sr. Child Protection Center at Hasbro Children’s Hospital are collaborating on a canine comfort therapy program that is believed to be the first of its kind in the nation. An Australian labradoodle puppy helps foster trust in children who are victims of maltreatment, including sexual and physical abuse.

- The Autism Project hosted its sixteenth annual Imagine Walk and Family Fun Day for Autism at Goddard Memorial State Park in Warwick.
• **Camp Dotty**, held on the grounds of Hasbro Children's Hospital, marked 20 years of giving children with cancer and their siblings the chance to enjoy a traditional summer camp experience. Camp Dotty is financed by The Tomorrow Fund.

• Because studies have shown a powerful link between low literacy and adverse health outcomes, **Newport Hospital** launched a new “Reading is Healthy” program to promote family literacy. The program is supported in part by the Newport Hospital Auxiliary.

• In partnership with mental and behavioral health agencies across Aquidneck Island, **Newport Hospital** hosted its first-ever community mental health awareness forum in May. It culminated in a panel discussion on “Breaking the Stigma of Mental Illness.”

• The team at **Rhode Island Hospital’s Comprehensive Stroke Center** partnered with emergency medical system departments throughout Rhode Island and southeastern Massachusetts to provide education about stroke triage protocols.

• **Rhode Island Hospital** began participating in **Project Search**, a training program for people with developmental disabilities that helps prepare them for employment. Unlike the youth programs at The Miriam and Newport hospitals, RIH works with adults ages 21 to 30.

• **Teamsters Local 251** generously supported the “Season of Giving” food drive by delivering 22,000 pounds of donations to the RI Community Food Bank, as well as transporting the more than 3,200 toys contributed during the Rhode Island Hospital Toy Drive Challenge.

• **Lifespan** and **Tufts Health Plan** were founding sponsors of JUMP Providence, bringing the first [bike-share program](#) to Providence.
INFRASTRUCTURE AND PARTNERSHIPS

Lifespan optimizes facilities to enhance the patient experience and achieve efficiencies.

• After months of planning, hard work, and an outpouring of community generosity, Bradley Hospital dedicated the Carol A. Peterson Welcome Center in February, the result of a $2 million renovation project.

• A $12.5 million construction project to enlarge and improve the Newport Hospital emergency department began in July. The project will add treatment and exam rooms as well as features critical to keeping wait times low, improving patient comfort and privacy, and ensuring the best care for Aquidneck Island and surrounding communities. Completion is expected in September 2019.

• Lifespan and National Grid collaborated on a multi-year plan to identify ways to save energy at partner hospitals and off-campus facilities as we continue to grow.

• The cafeterias at Rhode Island, Bradley, and Newport hospitals all underwent renovations to refresh their looks and improve efficiency, providing more comfortable and attractive dining space as well as updated menu choices for employees, patients, and visitors.
INFORMATION SYSTEMS

Lifespan’s award-winning information systems team implemented system upgrades and enhanced vital security measures.

- For the second consecutive year, Lifespan received **Epic’s Magna cum Laude Honor Roll Award**. This program recognizes and rewards clients for their effective adoption and continual optimization of EPIC’s electronic health record and associated applications. Because of this award for our implementation of LifeChart, Lifespan received a credit of $333,750 toward Epic products or services.

- Lifespan received **HIMSS Analytics’ EMR Adoption Model Outpatient Stage Six award** for our LifeChart implementation, marking a key milestone in the journey to optimize use of LifeChart in the ambulatory setting. We have expanded the LifeChart Ambulatory EHR to 21 new Lifespan Physician Group and affiliated Lifespan hospital practice locations.

- **Anthony Siravo**, MBA, MSIS, vice president and chief information security officer, received recognition as one of Becker’s Hospital Review’s 32 hospital and health system CISOs to know in 2018.

- Implemented **Dragon Medical One**, which enables real-time voice-to-text and voice-driven navigation and execution of commands within Epic LifeChart. This enables clinicians to use Dragon from any workstation that connects to Epic LifeChart or from a smartphone using the Nuance Power Mic Mobile app.
Edward Akelman, MD
Orthopedist-in-Chief
Vincent Zecchino, MD Professor and Chairman, Department of Orthopedics, The Warren Alpert Medical School of Brown University

Douglas C. Anthony, PhD, MD
Pathologist-in-Chief
Professor of Pathology and Laboratory Medicine, Professor of Neurology, The Warren Alpert Medical School of Brown University

Christina A. Bandera, MD
Surgeon-in-Chief
Gynecology and Obstetrics
Assistant Professor of Surgery (Clinical), The Warren Alpert Medical School of Brown University

William G. Cioffi, MD
Surgeon-in-Chief
J. Murray Beardsley Professor and Chair, Department of Surgery, The Warren Alpert Medical School of Brown University

Brian Clyne, MD
Interim Physician-in-Chief
Emergency Medicine, Interim Chair, Department of Emergency Medicine
Associate Professor of Emergency Medicine; Associate Professor of Medical Science, The Warren Alpert Medical School of Brown University

John J. Cronan, MD
Radiologist-in-Chief
Charles and Elfriede Collis-Frances Weeden Gibson Professor and Chair, Diagnostic Imaging
The Warren Alpert Medical School of Brown University

Phyllis A. Dennery, MD
Pediatrician-in-Chief
Sylvia Kay Hassenfeld Professor and Chair of Pediatrics, The Warren Alpert Medical School of Brown University

Gildasio S. De Oliveira, MD
Anesthesiologist-in-Chief
Professor of Anesthesiology
The Warren Alpert Medical School of Brown University, Professor of Health Services Research, Brown School of Public Health

Brian E. Duff, MD
Otolaryngologist-in-Chief
Clinical Associate Professor of Surgery (Otolaryngology)
The Warren Alpert Medical School of Brown University
Karen L. Furie, MD  
*Neurologist-in-Chief*
Samuel I. Kennison, MD, and Bertha S. Kennison Professor of Clinical Neuroscience and Chair, Department of Neurology, The Warren Alpert Medical School of Brown University

Ziya L. Gokaslan, MD  
*Neurosurgeon-in-Chief*
Clinical Director, Norman Prince Neurosciences Institute; Director, Comprehensive Spine Center, Gus Stoll, MD Professor and Chair, Department of Neurosurgery, The Warren Alpert Medical School of Brown University

Richard J. Goldberg, MD  
*Psychiatrist-in-Chief*
Professor of Psychiatry and Human Behavior, The Warren Alpert Medical School of Brown University

Paul Y. Liu, MD  
*Plastic Surgeon-in-Chief*
Professor of Surgery (Plastic Surgery)  
The Warren Alpert Medical School of Brown University

Michael E. Migliori, MD  
*Ophthalmologist-in-Chief*
Clinical Professor of Surgery (Ophthalmology)  
The Warren Alpert Medical School of Brown University

Abrar A. Qureshi, MD  
*Dermatologist-in-Chief*
Professor and Chair, Department of Dermatology; Professor, Department of Epidemiology, The Warren Alpert Medical School of Brown University

Louis B. Rice, MD  
*Physician-in-Chief, Medicine*
Joukowsky Family Professor of Medicine and Chair, Department of Medicine  
Professor of Molecular Microbiology and Immunology, The Warren Alpert Medical School of Brown University

Mark Sigman, MD  
*Chief of Urology*
Krishnamurthi Family Professor of Urology, Professor of Surgery (Urology), Professor of Pathology and Laboratory Medicine, The Warren Alpert Medical School of Brown University

David E. Wazer, MD  
*Radiation Oncologist-in-Chief*
Director, Lifespan Cancer Institute, Professor and Chair, Department of Radiation Oncology, The Warren Alpert Medical School of Brown University
Latha Sivaprasad, MD  
Senior Vice President  
Chief Medical Officer  
Rhode Island Hospital

Barbara Riley, DNP, RN  
Senior Vice President  
Chief Nursing Officer  
Rhode Island Hospital

G. Dean Roye, MD  
Senior Vice President  
Chief Medical Officer  
The Miriam Hospital

Maria Ducharme, DNP, RN  
Senior Vice President  
Chief Nursing Officer  
The Miriam Hospital

Henry T. Sachs III, MD  
Vice President  
Chief Medical Officer  
Bradley Hospital

Vareen O’Keefe Domaleski, EdD, RN  
Vice President, Chief Nursing Officer, Bradley Hospital

Thomas E. McGue, MD  
Vice President  
Chief Medical Officer  
Newport Hospital

Orla M. Brandos, DNP, RN  
Vice President, Chief Nursing Officer, Newport Hospital
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Crista Durand
President
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Richard J. Goldberg, MD
Senior Vice President
Psychiatry and Behavioral Health

Steven Lampert, MD
President
Lifespan Physician Group
Lifespan’s mission as a comprehensive, patient-centered health care delivery system and academic medical center requires the superlative expertise of leaders in their fields.
NEW LIFESPAN LEADERSHIP APPOINTMENTS

Lifespan this year was pleased to recruit many outstanding clinicians and professionals and promote staff into new leadership roles.

David A. Balasco, Esq.
Vice President
Government Relations

Larry K. Brown, MD
Academic Director
Division of Child and Family Psychiatry, Bradley Hospital
and Hasbro Children's Hospital

Tom Cameron
Vice President
Facilities, Rhode Island Hospital
and Hasbro Children's Hospital

Alexios Carayannopoulos, DO
Chief of Physical Medicine and Rehabilitation, Associate Professor of Neurosurgery, Clinician Educator
The Warren Alpert Medical School of Brown University

Wafik El-Deiry, MD
Division of Hematology/Oncology
Department of Medicine and Lifespan Cancer Institute, Director of the Brown-Lifespan Joint Program in Cancer Biology

Jeffrey I. Hunt, MD
Deputy director of the division of child and adolescent psychiatry in the Department of Psychiatry and Human Behavior of The Warren Alpert Medical School of Brown University
NEW LIFESPAN LEADERSHIP APPOINTMENTS

Eric E. Klein, PhD  
Chief of Medical Physics  
Lifespan Cancer Institute

John O’Leary  
Vice President  
Talent Acquisition and Sourcing

Athena Poppas, MD  
Chief of Cardiology  
Rhode Island Hospital and The Miriam Hospital,  
The Warren Alpert Medical School of Brown University

Lauren Thorngate  
PhD, RN  
Director, Pediatric Patient Care Services  
Hasbro Children’s Hospital

Peggy McGill  
Vice President  
Research Administration

John O’Leary  
Vice President  
Talent Acquisition and Sourcing

Athena Poppas, MD  
Chief of Cardiology  
Rhode Island Hospital and The Miriam Hospital,  
The Warren Alpert Medical School of Brown University

Donna Schneider  
MBA, RN  
Vice President  
Corporate Compliance and Internal Audit

Rishi R. Lulla, MD  
Chief of Pediatric Hematology/Oncology  
Hasbro Children’s Hospital

Jody Underwood, MD  
Interim Chief, Psychiatry  
Rhode Island Hospital and The Miriam Hospital  
Lifespan Physician Group
IN MEMORIAM

Michael Ehrlich, MD, former surgeon-in-chief and chair of the department of orthopedics at Rhode Island Hospital, and director of orthopedic research at The Warren Alpert Medical School of Brown University, left a legacy of clinical excellence and compassion with his passing in July 2018.
GIVING TO LIFESPAN

BRADLEY HOSPITAL

• **The Verrecchia Clinic for Children with Autism and Developmental Disabilities** was dedicated. The hospital remains grateful to the Verrecchia Family Foundation for its previous $1 million gift.

• **Bravo Bradley** raised more than $870,000 to support the hospital and enhancements to the Compass Program for adolescent girls.

• Longtime supporters and advocates Bill and Tina Carr were honored with the Bradley Hospital **Humanitarian of the Year Award**.

GATEWAY

• **FRIENDS WAY** had a very successful year, raising over $37,000 from its annual appeal, more than $60,000 from foundation grants, and $130,000 from its special events. Capital City Community Center received $8,000 in foundation grants for its food pantry.

• **The Autism Project** had an exciting year and raised more than $365,000 through fundraising efforts including the annual Imagine Walk.

Bravo Bradley: Event co-chairs Joe and Betty Brito; Daniel J. Wall, Margaret M. Van Bree, DrPH, MHA and Lawrence B. Sadwin.

FRIENDS WAY Diamonds in the Sky gala: Julian Barcelos joins Barbara Morse Silva as co-auctioneer.

Humanitarian of the Year Award. Lawrence B. Sadwin, Tina Carr; Governor Gina M. Raimondo, Bill Carr, and Daniel J. Wall.

Supporting Social Skills Groups and Camp WANNAGOAGAIN! Miny Ortiz, Joanne Quinn, and Jonathan A. Roderick.
The boundless generosity of our donors enables Lifespan to carry out our mission of Delivering health with care.

NEWPORT HOSPITAL

• Through FY18, more than $11 million was raised toward the $12.5 million needed for the emergency department expansion as part of Beyond the Building: The Campaign for Newport Hospital. Phase 1 of the ED project was completed in Q1 FY19, with full project completion scheduled in fall 2019.

• Newport Hospital’s Summer Celebration, A Salute to Health, honored Norey Dotterer Cullen, and raised more than $955,000. Of the total, the event’s special fund-a-need generated $530,000 to support the expansion of services at the Lifespan Cardiovascular Institute at Newport Hospital. Our donors’ generosity allowed the hospital to provide both cardiac CT for calcium scoring and coronary CT angiography testing. These are the latest in state-of-the-art diagnostic testing for those with risk factors for coronary disease.

• As an expression of gratitude, Newport Hospital launched a new donor amenity program called Friend of the Foundation. The members receive 24/7 access and personalized, caring attention from a donor liaison, assistance in navigating our health care system, and more.
HASBRO CHILDREN’S HOSPITAL

• The 2018 Heroes Ball raised more than $977,000 for the hospital’s area of greatest need, the transformation of our outdoor healing garden and play areas. The hospital’s fourteenth annual Radiothon, in partnership with Cumulus Providence, raised more than $422,000 including ongoing monthly pledges. The Golf Invitational yielded nearly $306,000, and local Dunkin’ franchisees presented more than $155,000 collected during the 2018 Iced Coffee Day.

• More than 1,600 University of Rhode Island students, staff, and faculty packed Mackal Field House on March 24, 2018, for the school’s inaugural RhodyTHON. Students danced for more than 12 hours during the marathon, raising more than $171,000 for Hasbro Children’s Hospital—a record for a first-time Children’s Miracle Network Hospitals dance marathon.

• In the second year of the Every Child, Every Day campaign, more than $18.2 million has been raised toward the $35 million goal. Major gifts and pledges to the campaign in FY18 and Q1 FY19 include Yawkey Foundation ($2.5 million); the Estate of Christine Colannino ($2 million); the Champlin Foundation ($1.25 million); the van Beuren Charitable Foundation ($1 million); University Orthopedics ($600,000); the Procaccianti Family Foundation ($250,000); and University Surgical Associates ($250,000).
**RHODE ISLAND HOSPITAL**

- The President's Pursuit of Excellence Dinner raised over $423,000 and recognized the 2017 Champions: Citizens Bank as Corporate Champion; Sandy Stamoulis, RN, for Lifetime Achievement; and Lisette Prince and her children, Diana Oehrli, Guillaume de Ramel, and Regis de Ramel, as Individual Champions.

- Other significant gifts were received from the Herbert G. Townsend Trust for the area of greatest need (more than $341,000); Diane Weiss to support blood-brain barrier research ($300,000); Diana Oehrli and The Gruben Charitable Foundation to support the Lifespan Recovery Center ($184,000); Rosalyn Sinclair to fund equipment and renovations to the Samuels Sinclair Dental Center ($135,000); and the Rhode Island Foundation to support an Alzheimer’s initiative and an adult primary care initiative (nearly $100,000).

**THE MIRIAM HOSPITAL**

- The Miriam Hospital Gala and Auction—Experience the Northern Lights—raised more than $788,000 for The Miriam Hospital Greatest Needs Fund and helped advance its palliative care program, part of the hospital’s renowned oncology services.

- At the 2018 Annual Meeting, Suzanne Gilstein was honored as the 2018 Miriam Person of the Year. Through her generous philanthropy and leadership volunteerism, Gilstein’s impact on The Miriam Hospital and health care in Rhode Island has been significant and far-reaching.

- The Miriam Hospital gratefully received $100,000 from The Edward J. and Virginia M. Routhier Foundation toward implementing and enhancing hospital security measures. The gift brought the Foundation’s philanthropic giving to more than $700,000, epitomizing its thoughtful generosity to the hospital.

President’s Pursuit of Excellence Dinner: Barbara Cottam accepting Corporate Champion award on behalf of Citizens Bank; Individual Champion Guillaume de Ramel; Lifetime Champion Sandy Stamoulis, RN; and Margaret M. Van Bree, DrPH, MHA.

Annual Meeting: Suzanne Gilstein and Timothy J. Babineau, MD.

Experience the Northern Lights: Arthur J. Sampson, Susan H. Kaplan, chair, The Miriam Hospital Foundation Board of Trustees, and event chairs Robin and Marcus Ansell.
LIFESPAN
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Lifespan Clinical Service Lines and Facilities Development

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Psychiatry and Behavioral Health

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Vice President
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Lifespan Cancer Institute

Michael Kramer
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Steven Lampert, MD, MBA
President
Lifespan Physician Group

Peggy McGill, MA
Vice President
Research Administration

Laurie Miller
Vice President
Finance, Lifespan Physician Group

Daniel Moynihan
Vice President
Contracting and Payor Relations

John B. Murphy, MD
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Paul Pierannunzi
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Finance

Cedric J. Priebe III, MD
Senior Vice President
Chief Information Officer

Christine Rawnsley
Vice President
Patient Financial Services

William Schmiedeknecht
Vice President
Business Partnership and Labor Relations

Anthony Siravo, MBA, MSIS
Vice President and Chief Information Security Officer

Linda J. Smith, MBA, RN
Vice President
Risk Services
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Stacie T. Norris
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President & Treasurer

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President

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Finance

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and Chief Medical Officer

Vareen O’Keefe-Domaleski, EdD, RN
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Tracey Wallace
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Karyn Horowitz, MD
Director, Outpatient Services

Jeffrey Hunt, MD
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Margaret Klitzke, DO
Unit Chief, Center for Autism and Developmental Disabilities

Suzanne Palinski, MD
Chief of Pediatrics

Ornella Potter, MD
Unit Chief, Adolescent Program

Dale F. Radka, MD
Director, Lifespan School Solutions

Anne Walters, PhD
Chief, Psychology

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Gerald Tarnoff, MD
President

Justin Schleifer, MD
Vice President

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Interim President

Scott DiChristofero
Vice President
and Chief Financial Officer

GATEWAY HEALTHCARE MEDICAL LEADERSHIP
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Medical Director
+ ex officio

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Secretary

Michael Dawson
Treasurer (without vote)
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*** Ex officio without vote

## Newport Hospital Executive Management
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Vice President  
Patient Care Services and Chief Nursing Officer

Michael D. Dawson  
Director of Finance

Thomas E. McGue, MD  
Vice President  
Medical Affairs and Chief Medical Officer

## Newport Hospital Medical Leadership
Joseph England, MD (through 12/17)

Lauren Goddard, MD (1/18 - 12/19)  
Chairman, Ambulatory Care  
Gail Pettters, MD (through 12/17)

Matthew Thran, MD (1/18 - 12/19)  
Chair, Anesthesiology

Theodore Kutcher, MD (through 12/17)

Jason Vachon, MD (1/18 - 12/19)  
Chair, Diagnostic Imaging

Anthony Napoli, MD (through 12/19)  
Chair, Emergency Medicine

Gail J. Weaver, MD (9/2017 - 12/31/17)

Bob Sucsy, MD (1/18 - 12/19)  
Chair, Inpatient/Consultative Medicine

Gail Carreau, MD (through 12/17)

Ginny Bass, MD (1/18 - 12/19)  
Chair, Obstetrics and Gynecology

James Maher III, MD (through 12/19)  
Chair, Orthopedics

Dariusz Stachurski, MD (through 12/19)  
Chair, Pathology

Jennifer Salm, MD (through 12/19)  
Chair, Pediatrics

Heather Hall, MD (through 12/19)  
Chair, Psychiatry

James Valente, MD (through 12/19)  
Chair, Surgery

Members at Large

Alessandro Papa, MD (1/18 - 12/19)

Sam Evans, MD (1/18 - 12/19)

Hector Derreza, MD (1/18 - 12/19)

Brad Gray, MD (through 12/17)

## Newport Hospital Medical Staff Association
Jeffrey Gaines, MD (through 12/17)

James Maher, MD (1/18 - 12/19)  
President

James Maher, MD (through 12/17)

Heather Hall, MD (1/18 - 12/19)  
President-Elect

Heather Hall, MD (through 12/17)

Brad Gray, MD (1/18 - 12/19)  
Secretary/Treasurer

Eric Radler, MD (through 12/17)

Jeff Gaines, MD (1/18-12/19)  
Immediate Past President

## Newport Hospital Auxiliary
Joan Mason  
President

Suzan Ballard  
Vice President

Joseph Brinza  
Treasurer

Deborah Weiland  
Recording Secretary

Kay Smith  
Corresponding Secretary

Lois Lang  
Immediate Past President

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Secretary

Margaret M. Van Bree, DrPH, MHA  
President

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President-Elect

Heather Hall, MD (through 12/17)

Brad Gray, MD (1/18 - 12/19)

Secretary/Treasurer

Eric Radler, MD (through 12/17)

Jeff Gaines, MD (1/18-12/19)  
Immediate Past President
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Sheryl Amaral
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Mary Ellen Baker
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Surgeon-in-Chief  
Plastic Surgery |  |
| Gildasio De Oliveira, Jr., MD  
Anesthesiologist-in-Chief  
Anesthesiology | Richard J. Goldberg, MD  
(appointed interim, through 6/2018) |  |
| Abrar Qureshi, MD  
Dermatologist-in-Chief  
Dermatology | Jody Underwood, MD  
(appointed interim, 7/2018)  
Psychiatrist-in-Chief  
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| John J. Cronan, MD  
Physician-in-Chief  
Diagnostic Imaging | David E. Wazer, MD  
Director Lifespan Cancer Institute  
Radiation Oncologist-in-Chief |  |
| Brian J. Zink, MD  
(appointed interim, 12/2017) | William G. Cioffi, MD  
Surgeon-in-Chief |  |
| Bryan Clyne, MD  
(appointed interim, 1/2018)  
Physician-in-Chief  
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(through 1/2018) | Matthew Vrees, MD (through 6/2018) |  |
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Physician-in-Chief  
Family and Community Medicine | David Marcoux, MD (6/2018–6/2020)  
President |  |
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